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Project success in complex projects: A systematic literature review

Azadeh Rezvani, Artemis Chang and Anna Wiewiora

Problem background





Summer Olympics in Rio de Janeiro

Project budget increased from the originally estimated 4.6 billion to 16.4 billion dollars (Flyvbjerg, et al., 2016)

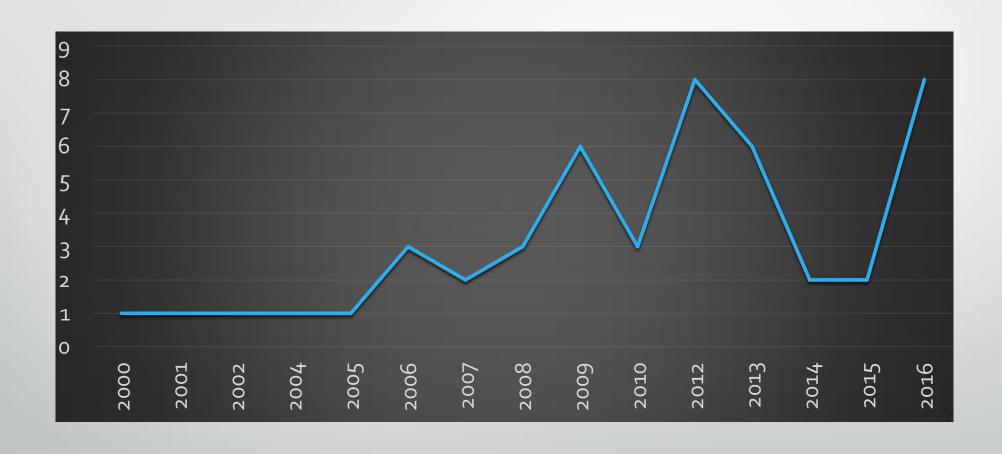
Denver International Airport

Exceeded 200 per cent original budget Was delivered 16 months over schedule (Flyvbjerg, 2005)

Research Method and Data Analysis

- Research method (Tranfield, Denyer, & Smart 2003)
 - Planning
 - Conducting
 - Reporting
- Analysis
 - Descriptive analysis (Todd, 2007)
 - A year of publication
 - Countries
 - Thematic analysis (Ritchie & Lewis, 2010)
 - Synthesizing the main outcomes extracted from the literature
 - condensing of text into fewer categories of qualitative data (Ghauri & Grønhaug, 2010; Neuman, 2011)

Annual publications



Project per country

